



February 2009 Attendees' Guide

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As of January 27, 2009

This does not represent the official roster or guidelines for Nadcap Meetings.
Check out Nadcap QML on-line at www.eauditnet.com.

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OVERVIEW PRI / Nadcap

Nadcap is an unprecedented cooperative industry effort to improve quality, while reducing costs, for quality assurance throughout the aerospace and defense industries. Nadcap is an industry-managed approach to conformity assessment that brings together technical experts from both industry and government in the Nadcap organization. Prime contractors, suppliers and representatives from the Government work together to establish requirements for accreditation, approve suppliers and define operational program requirements. Unlike traditional third-party programs, Nadcap is an industry managed program. This process results in a standardized approach to quality assurance and a reduction in redundant auditing throughout the aerospace industry because industry has joined forces to develop a program that:

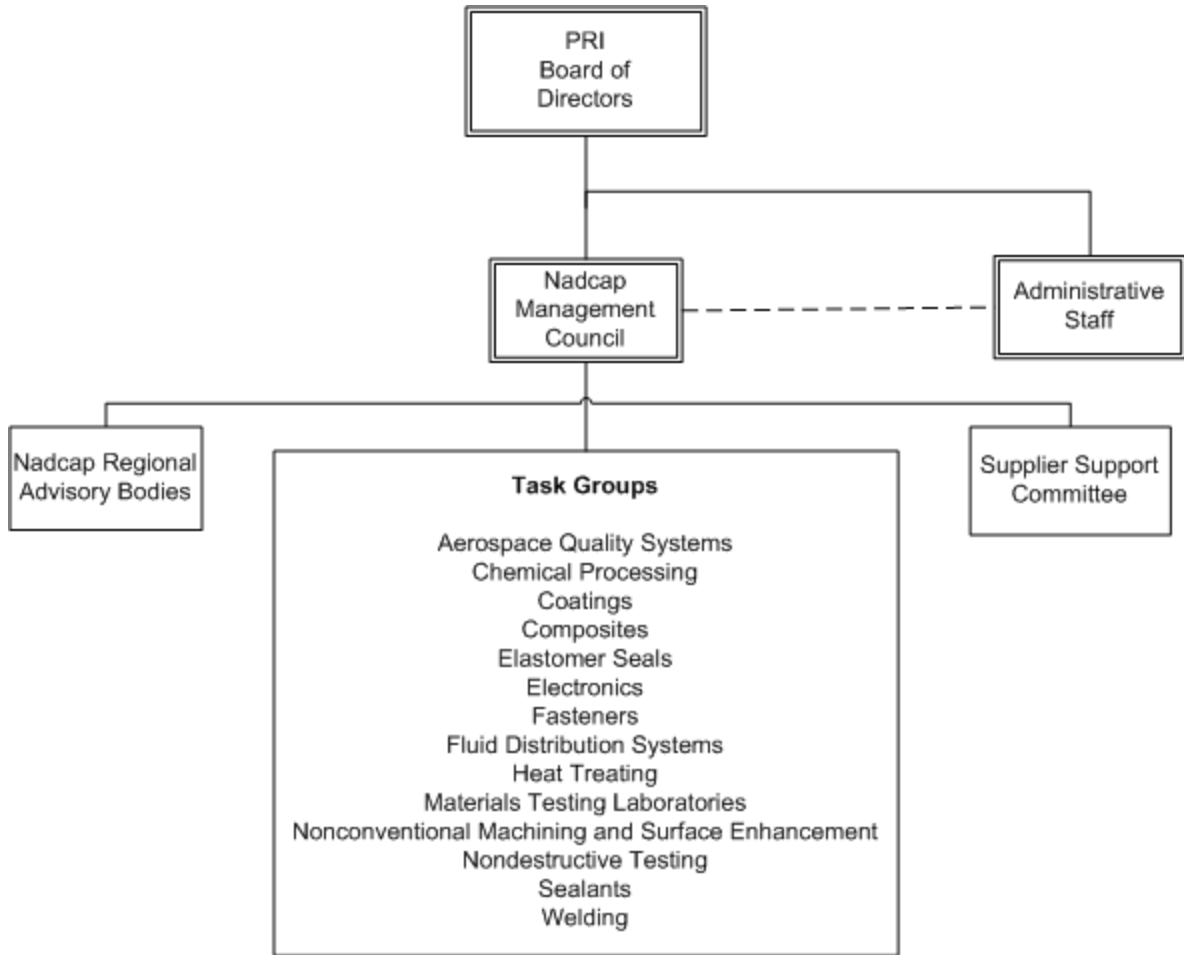
- Establishes stringent industry consensus standards that satisfy the requirements of all participants
- Replaces routine auditing of suppliers with one approved through a consensus decision-making process of members from the user community
- Conducts more in-depth, technically superior special process audits
- Improves supplier quality throughout industry through stringent requirements
- Reduces costs through improved standardization
- Utilizes technically expert auditors to assure process familiarity
- Provides more frequent audits for primes, fewer audits for suppliers

Beneficiaries of improvements resulting from Nadcap are as diverse as Nadcap's over 1,500 customers. A participating prime contractor reports a saving of over \$1 million annually while achieving technically superior audits. An accredited Nadcap supplier has tracked a 97% reduction in rework resulting from improvements to their system stemming from Nadcap requirements. Surveys performed on the Nadcap accredited supplier base indicate an average 40% reduction in audits following Nadcap accreditation.

Nadcap Facts

- Nadcap has over 2,500 accredited suppliers of special processes and products listed on the Nadcap Qualified Manufacturers List (QML)
- Nadcap has conducted over 20,000 audits with over 4,000 audits expected in 2009
- Subscribing prime contractor/government - 51

ORGANIZATIONAL STRUCTURE Nadcap MANAGEMENT COUNCIL



Nadcap SUBSCRIBING PRIME CONTRACTORS/ GOVERNMENT MEMBERS

- 309th Maintenance Wing-Hill AFB
- Air Force
- Alenia Aeronautica SpA
- Avio SpA *
- BAE Systems – Military Air Solutions (MAS)
- BAE Systems
- Ball Aerospace & Technology Corporation
- The Boeing Company
- Bombardier Inc.
- Defense Contract Management Agency (DCMA)
- EADS Corporation
 - Airbus
 - Military Transport Aircraft
 - Eurocopter
 - Defense and Security
 - Astrium
- GE Aviation
- General Dynamics
- General Services Administration (GSA)
- Goodrich Corporation
- Hawker Beechcraft Corporation
- Heroux Devtek Inc. (Landing Gear Division)
- Honeywell Aerospace
- Industria de Turbo Propulsores
- Israel Aircraft Industries
- Latecoere
- Liebherr-Aerospace SAS
- Lockheed Martin Corporation
- MD Helicopters, Inc.
- Moog, Inc. (Aircraft)
- MTU Aero Engines GmbH
- Northrop Grumman Corporation
- Parker Aerospace Group
- Raytheon Company
- Rockwell Collins, Inc.
- Rolls-Royce Corporation
- Rolls-Royce PLC
- SAFRAN Group
- Sonaca
- Spirit AeroSystems
- Textron Inc.
 - Bell Helicopter
 - Cessna Aircraft Company
 - Textron Systems
- Thales
- United Technologies Corporation
 - Hamilton Sundstrand
 - Pratt & Whitney
 - Pratt & Whitney Canada
 - Sikorsky Aircraft
- United Space Alliance
- Volvo Aero
- Vought Aircraft Industries
- Zodiac

*Associate Prime

For updated information, please visit the PRI Website at www.pri-network.org

FUTURE Nadcap MEETINGS

July 13-17, 2009

Dedeman Hotel
Istanbul, Turkey

Reservation information will be posted on the PRI Website when available.

October 19-23, 2009

Sheraton Station Square
Pittsburgh, PA USA

Reservation information will be posted on the PRI Website when available.

TASK GROUPS (OPERATIONAL)

Abbreviation

AQS

CP

CT

COMP

SEALS

ETG

FAST

FLU

HT

MTL

NMC

NMSE

NDT

SLT

WLD

Program Name

Aerospace Quality Systems

Chemical Processing

Coatings

Composites

Elastomer Seals

Electronics

Fasteners

Fluid Distribution Systems

Heat Treating

Materials Testing Laboratories

Nadcap Management Council

Nonconventional Machining and Surface Enhancement

Nondestructive Testing

Sealants (Manufacturers & Distributors)

Welding

(Task Groups may be meeting individually or with Nadcap Management Council)

GETTING THE MOST OUT OF Nadcap

The benefits received by member companies vary in direct proportion to their participation and flowdown into their own corporate structures. Nadcap is a tool that provides significant benefits when utilized properly. In order to maximize your benefits from Nadcap, the following tips will help:

For User Members

1. Clearly define your objectives, support and expectations for Nadcap. Share this information with your company's key personnel and Nadcap representatives. Ensure that management decisions (e.g., require or accept Nadcap accreditation and stop own auditing) are incorporated by organization.
2. Select personnel to represent your company to the task group who have demonstrated expertise in the task group area of responsibilities. Ensure all attendees have a basic understanding of the Nadcap process.
3. Ensure appropriate personnel in your company (sourcing & quality) are familiar with Nadcap's operation and the company's policies concerning Nadcap.
4. Address changes necessary in your current operations to provide for maximum implementation of Nadcap throughout your corporate structure.

For Supplier Members

1. Understand the objectives of Nadcap and participate in the improvement of the process.
2. Prepare thoroughly for your Nadcap audit - move swiftly to implement the root cause corrective actions in response to findings.
3. Recognize the benefits of reducing the total number of audits and the establishment of common standards. The Nadcap system enables personnel who were previously dedicated to audits and standards, to focus on process improvements and other proactive efforts.
4. Promote the benefits of Nadcap to other suppliers and notify your customers of your Nadcap accreditation.

For additional information on maximizing your benefits through implementation of Nadcap, contact Arshad Hafeez at +1 724 772 1616.

ANTITRUST

Associations by nature involve communications or activities among members who are business competitors. Extreme care must be exercised to avoid policies, programs, dialogues, or pursuits, which could be seen as having an intention or result of restraint of trade. Conscientious antitrust compliance and fairness to participants demand that association meetings be conducted properly. Only legitimate subjects for association discussion should be undertaken. Chairpersons have been instructed that parliamentary rules and procedures should be followed at all meetings.

Nadcap Personal Code of Ethics and Conflict of Interest

All individuals (Users, Suppliers, Staff, Auditors, etc.) involved with the Nadcap activity shall exhibit acceptable professional standards of conduct and uphold and advance the integrity of Nadcap.

Each individual is expected to exercise impartial professional judgment to assure confidence in the integrity of Nadcap by avoiding conflicts of interest in all Nadcap related activities.

When a competing interest has the potential to preclude or impair exercising one's independent professional judgment or unreasonably jeopardize the integrity of the Nadcap activity, the individual should disassociate themselves from that particular activity.

Any person associated with the Nadcap activity who believes that continued participation by any other person may jeopardize the integrity of Nadcap should bring the matter to the attention of the Nadcap Management Council.

All Nadcap Staff, its Auditors, Nadcap Management Council and Task Group Members shall maintain proprietary or confidential information with which they become familiar as a result of their exposure to the supplier and/or reports during the accreditation process appropriately. Information of this type shall not be shared with individuals or organizations having no right to this information.

All individuals associated with the Nadcap audit and review process shall avoid using undue influence or personal conversation to influence the audit results or the review process.

Any known violations to the above policy may be reported to the ad hoc Nadcap Ethics Committee at NadcapEthics@sae.org.

EXPORT CONTROL

The Nadcap process recognizes the need to control Export Controlled material and information as an integral part of the overall process. This includes information which is shared or presented during Nadcap meetings, conference calls and in discussions between meeting attendees. All attendees must take precautions to ensure that no information or material which is controlled under any Export Control regulations is included in any presentations or discussions during the Nadcap meetings.

If you are unsure whether the information you are working with is Export Controlled or not, you must contact the organization responsible for the information to find out whether the information is controlled or not, then act accordingly. The most common Export Control regulation we deal with is the ITAR/EAR regulation.

MEMBERSHIP RESPONSIBILITIES

1. User members are required to attend all Nadcap meetings. If the member is unable to attend, an alternate may be designated.
2. Other Nadcap members should make arrangements to attend all meetings where policy, procedures, audit criteria, etc., will be discussed. Non-user members shall review agenda to determine if they should attend.
3. Reply to surveys, questionnaires, and ballots that are circulated to members.
4. Carry through sponsorship and coordination of individual projects as assigned.
5. Prepare checklists for auditing and continuing surveillance.
6. Review resumes and interview auditors.
7. Review audit reports.

MEMBERSHIP CATEGORIES

User	Nadcap User-members' are those aerospace or defense contract prime companies who are Nadcap Subscribers and Production or Design Approval holders (such as TSO, TC, or PC holders) from regulatory agency approval. These User Members have the design authority to write their own special process specifications and have internal engineering organizations to provide technical directions and support. Has vote in all Nadcap activities.
Government	Representative from government agencies. Has vote in all Nadcap activities.
Associate Prime	Nadcap User Member. May participate in Nadcap meetings. Has no formal vote at Nadcap meetings.
Supplier	Active supplier who is participating in developing and revising audit criteria. Has vote in task groups on non-accreditation matters.
Liaison/Specialist	Individual who has specific technical knowledge for a particular task group.
Pending User	Same as User. This grade is temporary to allow new users to participate. Has vote in task group when developing audit criteria only.
Observer	May attend Nadcap meetings. May attend audit reviews by invitation only.

MEMBERSHIP CODES

UVM	USER VOTING MEMBER - An appointed participator of the Nadcap system.
SVM	SUPPLIER VOTING MEMBER - A supplier member voting on nonaccreditation matters within the Task Group.
ALT	ALTERNATE VOTING MEMBER - A qualified individual designated by a Voting Member to act in their absence.
MBR	MEMBER - Appointed individual who participates by attending meetings, answering questionnaires, and furnishing pertinent technical information and expertise. Member has no formal vote.
GVT	A government representative. If voting member, will have "UVM" code in addition to GVT.
LVM	LIAISON VOTING MEMBER - A voting member representing a corporation other than an OEM (i.e., a society or association).

TASK GROUP Officer Codes

CHR	Chairperson
VCH	Vice Chairperson
SEC	Secretary

MEETING PARTICIPATION AND VOTING PROCEDURES

Meeting Participation

- All members can attend open meetings. User meetings (closed meetings) may be attended only by subscribers, pending subscribers or government members. Other members may be included at the invitation of the Chairperson.
- At user meetings, audit reports are reviewed, or accreditation status of suppliers is discussed.

Voting

- Nadcap Management Council: Majority of eligible members present with a minimum of five user members.
- All other meetings: Majority of eligible members present with a minimum of three user members, or per Task Group procedure.
- When discussing critical issues, chairperson may call for subscriber or user member vote only.

SUPPLIER VOTING MEMBER POLICY

Each Nadcap commodity task group may have one appointed supplier member with full voting privileges at Council, on non-accreditation matters. The number of supplier voters shall be limited to 50% of the total number of user voting members, and the number of these suppliers shall not exceed 33 $\frac{1}{3}$ % of Council voting members. The Nadcap Management Council Chairperson will maintain the right to call for a user/prime vote only.

Nadcap MANAGEMENT COUNCIL

User / Government Voting Members

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NUCAP MANAGEMENT COUNCIL

NUCAP (Nadcap Users Compliance and Audit Program) provides Nadcap Prime Subscribers a uniform method for self-certification of captive special processes in accordance with industry standards and requirements.

User/Government Voting Members

Rossella Andreozzi
Alenia Aeronautica SpA

Jon Biddulph
Chairperson
Rolls-Royce plc

Pascal Blondet
AIRBUS S.A.S.

Christian Buck
SAFRAN Group

David Burger
Rockwell Collins Inc.

Mark Cathey
Spirit AeroSystems

Michael Coleman
The Boeing Company

Jim Diamond
309th Maintenance Wing – Hill AFB

John Haddock
BAE Systems – Military Air Solutions

Serge Labbe
Heroux Devtek

Frank Mariot
Vought Aircraft Industries

Heather Meyer
Cessna Aircraft Company

Jay Park
Vice Chairperson
Northrop Grumman Integrated Systems

Michel Pierantoni
Eurocopter

Manfred Podlech
MTU Aero Engines GmbH

Alberto Portal
EADS CASA

Mark Rechtsteiner
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Norman Thompson
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Goodrich

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(Joanna Leigh +44 870 350 5011, joanna.leigh@pri-europe.org.uk)

Derek Alty
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(SSC LT Europe Sector Rep)

Jim Cummings
Metal Finishing Co
(SSC LT Vice Chairperson)

Bob Custer
AAA Plating & Inspection, Inc.
(SSC LT Americas Sector Rep)

Jacky Gualandri
SKF Aeroengine France
(SSC LT Europe Sector Rep)

Eric Jacklin
F.M. Callahan & Son, Inc.
(SSC LT Americas Sector Rep)

David Michaud
Fountain Plating Co
(SSC LT Chairperson)

Stuart Sherman
Metallurgical Processing
(SSC LT Secretary)

Yoshiomi Sukesada
Asahi Kinzoku Kogyo Co. Ltd.
(SSC LT Asia Sector Rep)

SSC Sub Team Leaders

Mark Brown
Braddock Metallurgical, Inc.
(2009 Survey)

John Cristman
X-R-I Testing
(Metrics)

SSC Task Group Representatives

Corwyn Berger
Bodycote Materials Testing
(MTL Task Group)

Mike Busa
Esco Turbine Technologies
(WLD Task Group – Alternate)

Suzanna DeMoss
Advanced Chemistry & Technology
(SLT Task Group)

Miguel Gerdel
Thermal Structures
(COMP Task Group)

Dale Harmon
Cincinnati Thermal Spray Inc.
(CT Task Group)

Dave Jones
Nex-Tech Processing
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(FAST Task Group)

Rich Scott
Rich Technology
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John Steltenpohl
Paulo Products/American Brazing
(HT Task Group)

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(NDT Task Group)

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Nadcap recognizes AS9003 and AS/EN/JISQ 9100 quality system approvals performed by certification/registration bodies that are approved and listed in the IAQG Oasis database (www.iaqg.org/oasis). Where no existing recognized quality system approval exists, Nadcap requires assessment using AC7004 to support the special process accreditation.

Quality system requirements for special products task groups (fittings, seals, etc.) may be more stringent than AC7004 and, in such case, shall be addressed in both the Nadcap standards and in the Task Group Operating Procedures.

TASK GROUP VOTING MEMBERS

User Voting Members

David Burger
Rockwell Collins Inc.
UVM

David Day
GE Aviation
VCH/UVM

Heather Meyer
Cessna – Textron
SEC/UVM

Michael Coleman
The Boeing Company
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M'hamed El Haouari
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Paul Grenier
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UVM

Patricia Wesemann
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Supplier Voting Members

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Welding Task Group

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The Chemical Processing Task Group is conducting audits to demonstrate compliance to the AC7108 series of documents. These audits address the following types of processes:

- Anodizing
- Chemical Cleaning
- Chemical Milling
- Conversion/Phosphate Coating
- Etching
- Laboratory Evaluation
- Paint/Dry Film Coatings
- Plating
- Stripping
- Surface Prep Prior to Metal Bond
- Surface Treatment/Passivation

TASK GROUP VOTING MEMBERS

User Voting Members

Hal Abel Raytheon RMS (Missile Systems) UVM	Alan Gilbert Cessna Aircraft UVM	Brad Lykins Rolls-Royces Corp UVM
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Jim Chan Honeywell Aerospace ALT/UVM	Nathan Hughes 309 th Maintenance Wing-Hill AFB UVM	Donald Missel Lockheed Martin Corporation ALT/UVM
Terry Curtland Ball Aerospace & Tech UVM	Ian Kitson BAE Systems – Military Air Solutions UVM	Robert Nixon, Jr. Vought Aircraft Industries, Inc. UVM
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CHEMICAL PROCESSING
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TASK GROUP VOTING MEMBERS CONTINUED

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Supplier Voting Members

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The Coatings Task Group is conducting audits to demonstrate compliance to the PRI AC7109 series of standards. These documents contain the Nadcap requirements for the following processes:

- Thermal Spray
- Vapor Deposited Coatings
- Diffusion Coating Processes
- Stripping of Coating Materials
- Coating Evaluation
- Plating of Coated Parts
- Heat Treating of Coated Parts

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The Composites Task Group is conducting audits to demonstrate compliance to the PRI AC7118. These audits address the Nadcap requirements for the following processes:

- Prepreg/Adhesive Bonding
- Metal Bonding
- Core Processing
- Liquid Resin Processing

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The Non Metallic Materials Sub-Task Group is conducting audits to demonstrate compliance to the PRI AC7122. These audits address the Nadcap requirements for the following processes:

- Class A Composites

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The Elastomer Seals Task Group is conducting product audits to demonstrate compliance to AC7115.

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The Electronics Task Group is conducting electronics audits to demonstrate compliance to AC7119 Printed Boards, AC7120 Printed Boards for Circuit Card Assemblies, and AC7121 Cable and Harness Assemblies. In addition, the Task Group is developing and focusing on the following additional areas of scope:

- AC7119/3 – High Density Interconnect (HDI)
- AC7119/4 – High Speed High Frequency (HSHF)

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The Fasteners Task Group is conducting audits to demonstrate compliance to the AC7113 series of checklists.

The audit criteria consist of the following:

- AC7113 Nadcap Audit Criteria for Fasteners
- AC7113/1 Nadcap Audit Criteria for Fastener Manufacturers
- AC7113/2 Nadcap Audit Criteria for Heat Treatment of Fasteners
- AC7113/3 Nadcap Audit Criteria for Nondestructive Testing of Fasteners
- AC7113/4 Nadcap Audit Criteria for Chemical Processing of Fasteners
- AC7113/5 Nadcap Audit Criteria for Materials Testing of Fasteners

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FLUID DISTRIBUTION SYSTEMS

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The Fluid Distribution Standards Task Group is conducting product audits to demonstrate compliance to AC7112, AC7112/1, AC7112/2, AC7112/3, AC7112/4, AC7112/6 and AC7123. These audits address the following:

- Hose Manufacturing
- Fittings & Other Machined Components
- Couplings
- Hose Assembly
- Value Added Hose Assembly Distributors
- Titanium Tubing Manufacturers

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The Heat Treating Task Group has developed AC7102 requirements and checklists that include the following:

- Metal Systems – Carbon & Alloy Steels, Stainless Steel, pH Stainless Steels, Cast Iron, Aluminum Alloys, Titanium Alloys, Heat Resisting Alloys, Magnesium, Other Nonferrous Metals
- Heat Treating Process – Normalizing, Annealing, Hardening and Tempering, Solution Heat Treating, Aging, Carburizing, Nitriding, Stress Relieving, Vacuum Brazing, Induction Hardening
- Heat Treating Equipment – Furnace, Pyrometry, Instrumentation, Atmospheric Control System
- Brazing
- Hot Forming

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This task group has published the standards and checklists (AC7101, AC7101/1-9, AC7101/11, AC7006) for Materials Testing Laboratories. Types of activities being accredited:

- ISO/IEC 17025 Requirements
- Chemical Testing
- Mechanical Testing
- Metallography (Micro & Macro)
- Hardness
- Corrosion
- Microhardness
- DTA
- Test Specimen Preparation

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NONCONVENTIONAL MACHINING and SURFACE ENHANCEMENT

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The Nonconventional Machining and Surface Enhancement (NMSE) Task Group is conducting audits to demonstrate compliance to the SAE AS7116 series of standards for nonconventional machining and the SAE AS7117 standard for surface enhancement. These audits address the following types of processes:

Nonconventional Machining

- Electrochemical Machining (ECM)
- Electrochemical Grinding (ECG)
- Electrical Discharge Machining (EDM) – Fast Hole, Sinker, Wire
- Laser Beam Machining (LBM) – Cutting, Drilling, Marking

Surface Enhancement

- Shot Peening – Automated, Computer Controlled, Flapper, Manual, Peen Forming

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The Nondestructive Testing Task Group is currently reviewing audit reports and making recommendations to Nadcap Council on accreditation for the following tests:

- Magnetic Particle
- Ultrasonic
- Liquid Penetrant
- Radiography

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*NONDESTRUCTIVE
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continued on next page*

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SEALANTS

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The Nadcap Sealants program consists of two types of audits:

- (1) Sealant Manufacturers: SAE Aerospace Standard AS7200/1 - on-site inspection of aerospace sealant manufacturers.
- (2) Value-Added Sealant Distributors: SAE Aerospace Standard AS7202.

Testing and fabrication techniques included in the audit criteria:

- Two-Part Polysulfide Sealants
- Silicones and Fluorosilicones
- Polyurethanes
- Adhesion Promoters
- Coatings and Coating Processes
- Peel Panels, Shear Specimens, Tensile Bars

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Process specific requirements have been developed by the Welding Task Group and are contained in the AC7110 series of checklists. Welding processes covered include:

- Diffusion Welding
- Electron Beam Welding
- Flash Welding
- Friction/Inertia Welding
- Fusion Welding
- Laser Welding
- Percussion Stud Welding
- Resistance Welding
- Torch/Induction Brazing
- Welder/Welding Operator Qualification
- Metallographic Evaluation of Welds

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eAuditNet

February 2009 Training Sessions

Basic eAuditNet for Primes/Govt

Monday, February 16, 2009

Directly following the Prime Orientation & Tutorial

Basic eAuditNet for Suppliers

Tuesday, February 17, 2009

Directly following the Supplier Orientation &
Tutorial

Nadcap Customer Support Initiative (NCSI)

The Nadcap Customer Support Initiative (NCSI) is a free, web based training program designed to teach suppliers more about the Nadcap process. The training reviews many topics including: audit preparation, a review of Nadcap Operating Procedures, information on common findings, Root Cause advice and more.

To better support the Nadcap supplier community, the Nadcap Customer Support Initiative (NCSI) training is now available online. This means greater flexibility and availability for suppliers, who can benefit from the information at their convenience.

The presentation is available on www.eAuditNet.com under Public Documents in the General Document section or on www.pri-network.org under Nadcap in the Supplier Info section.

After reviewing, if a supplier has any questions regarding the presentation, they may contact a member of the Global Scheduling team.

Prime Orientation & Tutorial

All new Prime participants are advised to attend the Nadcap Prime Introduction at 9:00 a.m. on Monday, February 16. The tutorial is a general Nadcap presentation geared toward Primes. It gives the audience an overview of the structure and functionality of the Nadcap program. It also gives the audience the opportunity to ask general Nadcap questions.

Supplier Orientation & Tutorial

All new Supplier participants are advised to attend the Nadcap Supplier Introduction at 9:00 a.m. on Tuesday, February 17. The tutorial is a general Nadcap presentation geared toward Suppliers. It gives the audience an overview of the structure and functionality of the Nadcap program. It also gives the audience the opportunity to ask general Nadcap questions.

